

## **Manchester City Council Report for Resolution**

**Report to:** Economy Scrutiny Committee – 5 September 2018

**Subject:** Overview Report

**Report of:** Governance and Scrutiny Support Unit

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### **Summary**

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Work Programme
- Items for Information

### **Recommendation**

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

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**Wards Affected:** All

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### **Contact Officers:**

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Position: Team Leader- Scrutiny Support  
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### **Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

## 1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

Items highlighted in grey have been actioned and will be removed from future reports.

Date	Item	Recommendation	Response	Contact Officer
6 Dec 2017	ESC/17/56 Manchester Adult Education Service (MAES)	To request the Executive Member lobbies the Department for Work and Pensions to share information at a local level with MAES to avoid the duplication of provision and to enable a targeted approach	A response to this recommendation has been requested and will be provided at an appropriate time	Councillor Stogia
3 Jan 2018	ESC/18/03 Apprenticeships in Manchester	To request that Officers investigate the reasons for the success in the number of its apprenticeship starts in Wigan and inform Members accordingly	<p>The Work &amp; Skills team have spoken with colleagues in Wigan but haven't been able to access the data that would show conclusively why apprenticeship numbers in Wigan are much higher than in Manchester. However, anecdotally it would seem that the consistently high numbers of apprenticeship starts is almost certainly due to Wigan retaining its light industrial, engineering and manufacturing base.</p> <p>Manufacturing and engineering constitutes a high number of the circa 12,000 businesses based in Wigan and large employers such as Heinz, AB World Foods and Pepsico take on a good number of both manual and</p>	Angela Harrington Head of Work and Skills

			<p>business admin apprentices. Linked to this is the stable and growing logistics sector, with companies such as Arrow XL and smaller SME's offering a decent number of apprenticeships.</p> <p>It is also worth noting that Wigan Council and the Wigan &amp; Leigh college have maximised the opportunities for local residents through campaigns and projects that they have collectively run.</p>	
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## 2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **16 August 2018**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

## Directorate - Corporate Core

Decision title	What is the decision?	Decision maker	Planned date of decision	Documents to be considered	Contact officer details
Strategic Land and Building Acquisition Ref: 15/003	The approval of capital expenditure for the purpose of the strategic acquisition of land.	City Treasurer	March 2018 or later	Checkpoint 4 Business Case	Eddie Smith 0161 234 4821 e.smith@manchester.gov.uk
Collyhurst Regeneration Ref: 15/005	The approval of capital expenditure for land and buildings in Collyhurst.	City Treasurer	March 2018 or later	Checkpoint 4 Business Case	Eddie Smith 0161 234 4821 e.smith@manchester.gov.uk
Depots Programme Ref: 15/007	The approval of capital expenditure on the council's depots.	City Treasurer	March 2018 or later	Checkpoint 4 Business Case	Julie McMurray Tel: 0161 234 6702 j.mcmurray@manchester.gov.uk
Factory Project Ref: 15/012	The approval of capital expenditure in relation to the creation of the Factory.	City Treasurer	March 2018 or later	Checkpoint 4 Business Case	Dave Carty 0161 219 6501 d.carty@manchester.gov.uk
Abraham Moss Library and Leisure Centre Ref 18/05/30C	The approval of capital spend on the design/development costs and initial temporary building works for Abraham Moss.	City Treasurer	June 2018 or later	Checkpoint 4 Business Case	Neil Fairlamb 219 2539 n.fairlamb@manchester.gov.uk

Article 4 directions for office, light industry and logistics  Ref:2017/06/30A	To give notice of introduction of Article 4 directions for office, light industry and logistics in one year's time. To begin a year-long notice period for the introduction of Article 4 directions to manage the change of use from office, light industry and logistics to residential.	Head of Planning, Building Control and Licensing	March 2018 or later	Report to Head of Planning, Building Control and Licensing; supporting evidence report	James Shuttleworth Planning and Infrastructure Manager 0161 234 4594 j.shuttleworth@manchester.gov.uk
Carbon Reduction Programme  Ref:2017/06/30C	The Approval of Capital Spend in order to achieve a reduction in carbon emissions.	City Treasurer	March 2018 or later	Checkpoint 4 Business Case	Julie McMurray Strategic Development 0161 219 6791 Mobile : 07950 790533 j.mcmurray@manchester.gov.uk
Estates Transformation  Ref:2017/06/30D	The approval of capital spend to ensure that the operational estate is fit for purpose.	City Treasurer	March 2018 or later	Checkpoint 4 Business Case	Julie McMurray Strategic Development 0161 219 6791 / 07950 790533 j.mcmurray@manchester.gov.uk

Lincoln Square/Brazennose St Ref: 2017/12/04A	To approve the signing of a collaboration agreement among landowners, as a precursor to the Council investing £1.2m of a total of £4.08m in a new public square and public realm.	City Treasurer	March 2018	Draft collaboration agreement  Draft public realm development plans  High level cost schedule	Pat Bartoli Head of City Centre Growth and Regeneration 0161 234 3329 p.bartoli@manchester.gov.uk
Brownfield Land Register Update Ref: 2017/10/17A	To publish Manchester's Brownfield Land Register	Strategic Director, Development and the Deputy Chief Executive (Growth and Neighbourhoods)	March 2018 or later	Report and recommendations	Richard Elliott Head of Policy, Partnerships and Research 0161 219 6494 r.elliott@manchester.gov.uk
Acquisition of New Build Properties at Booth Hall, Charlestown Ref: 2017/11/01B	The acquisition of up to 20 new build housing units from Taylor Wimpey	Strategic Director (Development)	March 2018 or later	Report and recommendation	Nick Mason Development Surveyor 0161 234 1309 n.mason@manchester.gov.uk
Heron House Refurbishment 2017/12/13F	The approval of capital expenditure for the purpose of refurbishment works to office space including the Registrars in Heron House	City Treasurer	March 2018	Checkpoint 4 Business Case	Eddie Smith 0161 234 4821 e.smith@manchester.gov.uk

<p>Local Plan Review – Issues and Options Consultation</p> <p>Ref: 2018/01/16A</p>	<p>To agree document and proposals to consult on the Local Plan Review - Issues and Options.</p>	<p>Executive</p>	<p>March 2018 or later</p>	<p>Report with consultation document appended</p>	<p>Name: Richard Elliott Position: Head of Policy, Partnerships and Research Tel no: 0161 219 6494 Email address: r.elliott@manchester.gov.uk</p>
<p>City Cycle Ambition Grant (CCAG1) Withington Village</p> <p>Ref: 2018/02/28B</p>	<p>The approval of capital expenditure to resurface the carriageway through Withington District Centre</p>	<p>City Treasurer</p>	<p>February 2018 or later</p>	<p>Business Case and Checkpoint 4 Business Case</p>	<p>Eddie Smith 0161 234 4821 e.smith@manchester.gov.uk</p>
<p>Factory/St. John's</p> <p>Ref: 2017/12/12</p>	<p>Approval of the approach to delivery of Factory/St John's including all commercial and property transactions, contractual, delivery and operational arrangements together with capital funding arrangements and all ancillary agreements</p>	<p>Chief Executive</p>	<p>March 2018</p>	<p>Will include legal agreements relating to the delivery of both Factory and St. John's developments including property transactions, delivery and operational arrangements, the Management and Works contracts and all associated ancillary agreements</p>	<p>Dave Carty</p>

Manchester Airport – MCC Freehold Leases rent Review 2016  Ref: 2018/03/21A	To approve the new rent to be received following the conclusion of the 2016 rent review	Eddie Smith	April 2018	Briefing Note	Name: Mike Robertson Position: Senior Development Surveyor Tel no: 31260 Email address: m.robertson@mancheste r.gov.uk
Medieval Quarter Masterplan  Ref: 2018/04/03/A	The approval of capital spend to deliver quality public realm within the medieval quarter.	City Treasurer	April 2018 or later	Checkpoint 4 Business Case	Pat Bartoli 0161 234 3329 p.bartoli@manchester.go v.uk
North West Construction Hub High Value Framework (2018-2022) Reprocurement  Ref: 2018/05/1A	Approval to appoint contractors to the North West Construction Hub High Value Framework 2018, for the delivery of construction projects of a value between £8m – over £35m for public sector organisations within the North West of England.	City Treasurer	November 2018	Confidential High Value Report 2018 (will be attached at Key Decision stage once outcome of process is known)	Name: Jared Allen Position: Director of Capital Programmes and Property Tel no: 0161 219 6213 Email address:j.allen@manche ster.gov.uk  Name: John Finlay Position: Capital Programme Procurement Manager Email: j.finlay@manchester.gov. uk 0161 219 6213



<p>Northern Gateway Draft SRF</p> <p>Ref: 2018/05/1E</p>	<p>To endorse the draft Strategic Regeneration Framework (SRF) for the Northern Gateway and proceed to a period of formal public consultation.</p>	<p>The Executive</p>	<p>25 July 2018 or later</p>	<p>Executive Report and Draft SRF</p>	<p>Name: Ian Slater  Position: Head of Residential Growth  Tel no: 0161 234 4582  Email address: i.slater@manchester.gov.uk</p>
<p>Civic Quarter Heat Network Contract</p> <p>2018/06/22A</p>	<p>To award and enter into the necessary arrangements to deliver the Civic Quarter Heat Network (CQHN) including all corporate, commercial, contractual, delivery and operational arrangements together with all necessary property arrangements and all ancillary agreements. Approval of the business plan, business case and any funding arrangements</p>	<p>City Treasurer and Strategic Director (Development) and the City Solicitor</p>	<p>July 2018</p>	<p>Legal documentation and arrangements to effect the delivery of the CQHN together with Executive reports – Item 8, 21<sup>st</sup> March 2018 and Item 4 - 10<sup>th</sup> January 2018, business case, business plan, and Contract Report setting out the terms of the arrangements.</p>	<p>Name: Paul Hindle  Position: Head of Finance  Tel no: 0161 234 3025  Email address: p.hindle@manchester.gov.uk</p>

<p>Affordable Housing units at Booth Hall, Charlestown</p> <p>2018/06/22B</p>	<p>The disposal of 20 housing units for shared ownership</p>	<p>Chief Executive</p>	<p>July 2018</p>	<p>Report to Executive on 27 June 2018 and decision proposal to the Chief Executive.</p>	<p>Nick Mason Tel 0161234-1309 <a href="mailto:n.mason@manchester.gov.uk">n.mason@manchester.gov.uk</a></p> <p>Steve Sheen Tel 0161234-4115 <a href="mailto:s.sheen@manchester.gov.uk">s.sheen@manchester.gov.uk</a></p>
<p>Acquisition of lease for occupation for the decant of Alexandra House</p> <p>2018/08/06A</p>	<p>The Council would acquire a lease of occupation for up to 3 years. This would facilitate the decant of Alexandra House to enable it to be refurbished.</p>	<p>Strategic Director (Development)</p>	<p>September 2018</p>	<p>Heads of Terms</p>	<p>Name: Richard Munns Position: Head of Corporate Estate Tel no: 0161 245 7226 Email address: <a href="mailto:r.munns@manchester.gov.uk">r.munns@manchester.gov.uk</a></p>

<p>HQ2 - MHCC and MLCO collocated head quarters.</p> <p>2018/08/10B</p>	<p>MCC to take a lease on behalf of MHCC and MLCO, with back to back agreements in place with them, to mitigate the financial risk to MCC.</p>	<p>Eddie Smith</p>	<p>Sept 2018</p>	<p>Joint business case to support the decision making re the investment.</p> <p>Lease between the landlord and MCC</p> <p>The 'back to back' agreement with MHCC and MLCO in respect of the leased accommodation and financial commitment.</p>	<p>Name: Vibeke Dawes  Position: Programme Manager  Tel no: 0161 245 7512  Email address: v.dawes@manchester.gov.uk</p>
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## Directorate - Growth and Neighbourhoods

Decision title	What is the decision?	Decision maker	Planned date of decision	Documents to be considered	Contact officer details
Land at Princess Parkway, Moss Side  Ref: 2016/05/24B	Disposal of Land for Redevelopment.	Strategic Director (Development)	March 2018 or later	Heads of Terms	Laura Green Growth and Neighbourhoods 0161 234 1258 l.green3@manchester.gov.uk
Disposal of Land at Little Peter Street  Ref: 2017/04/03/A	Disposal of existing car park on a long leasehold basis for development purposes.	Chief Executive	March 2018 or later	Heads of Terms for the transaction	Laura Green 0161 234 1258 l.green3@manchester.gov.uk
Ben Street Project – Land at Ilk & Alpine Street, Clayton  Ref: 2018/02/07B	Disposal of Land for residential development	Strategic Director (Development)	April 2017	Note detailing the proposed disposal	Louise Hargan

## Directorate - Strategic Development

Decision title	What is the decision?	Decision maker	Planned date of decision	Documents to be considered	Contact officer details
One Central Park Ref: 2017/07/18A	Capital expenditure approval for the cost of works to improve the facility and develop the City Council's Digital Asset Base.	City Treasurer	March 2018 or later	Reports to the Executive and Full Council dated 28 June 2017 (The Development of the City Council's Digital Asset Base)	Eddie Smith 0161 234 4821 e.smith@manchester.gov.uk
Heron House Refurbishment – Letting of the contract Ref: 2017/08/01A	To approve the letting of the contract for the refurbishment of Heron House.	City Treasurer	March 2018 or later	Briefing note	Gill Boyle 0161 234 1069 g.boyle@manchester.gov.uk
Lease of Space at Universal Square, Devonshire Street North, Manchester, M12 6JH Ref: 2017/10/24A	MCC to take a 5 year lease with a 5 year lease renewal option at Universal Square and 1 year rent free period. The rent is £102,250 per annum with a service charge of £4.50 per sq ft.	Strategic Director (Development)	March 2018 or later	The terms are of a commercial nature given third party interest and should remain confidential. The Strategic Director/ Head of Estates have visibility on the proposal.	Marcus Shaw Estates Surveyor 0161 234 3104 m.shaw1@manchester.gov.uk

Civic Quarter Heat Network Ref: 2017/11/20A	To agree the arrangements for managing the civic quarter heat network and the capital budget requirement.	Executive	March 2018 or later	Report and Recommendations	Eddie Smith Strategic Director Development 0161 234 3030 e.smith@manchester.gov.uk
Leasehold Land Disposal – 401 Mauldeth Road West Ref: 2018/02/19B	To agree the disposal of land by way of 125 year lease.	Chief Executive	April 2018	Briefing Note and Heads of Terms	Richard Cohen Senior Development Surveyor 0161 234 3019 r.cohen@manchester.gov.uk
Toxteth Street – phase 2 (final phase) 2018/02/23C	Development of phase 2 area by Lovell	Chief Executive	March 2018	Briefing Note	Gill Boyle, Development Manager ext 31069 g.boyle@manchester.gov.uk
Marginal Viability - Housing Infrastructure Fund, New Victoria site. Ref: 2018/03/1B	To release grant funding of £10.074m secured from the Government's Housing Infrastructure Marginal Viability Fund to enable delivery of a key strategic residential and commercial development scheme at New Victoria, developing 520 new homes in total.	Strategic Director of Development	April 2018	Checkpoint 4 Business Case	Martin Oldfield Director of Strategic Housing and Residential Growth 0161 234 4811 m.oldfield@manchester.gov.uk

<p>To bring forward two new housing affordability products.</p> <p>Ref:2018/02/14A</p>	<p>Approve the two schemes as set out in the report to the Executive 7 March 2018: Rent to Purchase Empty houses to First Time Buyer Homes</p>	<p>Director of Housing and Residential Growth in consultation with the Deputy Leader of the Council with responsibility for Housing</p>	<p>April 2018 or later</p>	<p>Agreements for each of the products</p>	<p>Martin Oldfield Director of Housing 0161 234 4811 m.oldfield@manchester.gov.uk</p> <p>Steve Sheen Housing Strategy and Partnerships Manager 0161 234 4115 s.sheen@manchester.gov.uk</p>
<p>Northern Gateway Draft SRF</p> <p>2018/05/25B</p>	<p>To endorse the draft Strategic Regeneration Framework (SRF) for the Northern Gateway and proceed to a period of formal public consultation.</p>	<p>The Executive</p>	<p>27 June 2018</p>	<p>Executive Report and Draft SRF</p>	<p>Name: Ian Slater Position: Head of Residential Growth Tel no: 0161 234 4582 Email address: i.slater@manchester.gov.uk</p>
<p>Gorton Health Hub</p> <p>2018/06/22D</p>	<p>The approval of capital spend on developing an integrated health, social care and broader public-sector Hub situated within the centre of the District of Gorton</p>	<p>City Treasurer</p>	<p>July 2018 or later</p>	<p>Business Case</p>	<p>Eddie Smith Strategic Director Development 01612343030 e.smith@manchester.gov.uk</p>

### 3. Economy Scrutiny Committee Work Programme – September 2018

Wednesday 5 September 2018, 2.00pm (Report deadline Friday 24 August 2018 * DUE TO AUGUST BANK HOLIDAY)				
Theme – Work and Health				
Item	Purpose	Lead Executive Member	Strategic Director/ Lead Officer	Comments
Age Friendly Manchester	To look at the economic impact of the Age Friendly Strategy for the City and in particular the focus on upskilling & supporting Manchester residents who are over 50 to access and/or progress in work	Cllr N Murphy	Paul McGarry Angela Harrington	
Population health plan - work & health elements	To provide an overview of the population health plan for the city, as it pertains to work and health and an overview of how commissioned programmes support residents with long term health conditions access the labour market	Cllr Craig	David Regan	
Working Well and Work & Health programmes	To receive a further report on the performance of the Working Well programme which will include more information on:- <ul style="list-style-type: none"> <li>● work that was being done with employers</li> <li>● The supply of work opportunities</li> </ul>	Cllr N Murphy	Angela Harrington	See July 17 minutes  Invite Mat Ainsworth, GMCA & Michelle Leeson, the Growth Company



	<p>for service users</p> <ul style="list-style-type: none"> <li>• The views of service users as to how well the service performed</li> </ul> <p>Also an update on the delivery of the Work &amp; Health programme</p>			
Greater Manchester Mayor's Good Employer Charter	To consider and comment on the draft GM Mayor's Good Employment Charter	Cllr N Murphy Cllr Leese	John Wrathmell, GMCA	
Overview Report	Monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.		Mike Williamson	

**Items to be Scheduled**

**Theme – Strategic Regeneration**

<b>Item</b>	<b>Purpose</b>	<b>Lead Executive Member</b>	<b>Lead Officer</b>	<b>Comments</b>
Impact of future housing developments on the Economy	To receive a report on the impact of housing on the economy, with specific reference housing ownership, the housing rental market and pressures on house prices.	Councillor Leese	Eddie Smith Martin Oldfield	See July 2017 minutes
District Centres	To receive a report on the work of the District Centres Sub-Group and Institute of Place Management	Councillor Richards	Eddie Smith	Invite Professor Cathy Parker, Institute of Place Management.
Outcome of the consultation with stakeholders in relation to the proposed Housing Affordability Zones	To receive a report on the outcome of the consultation with stakeholders on the four proposed Housing Affordability Zones	Councillor Richards	Eddie Smith	See November 2017 minutes
Consultation on the draft GMSF	To receive a report on the proposed consultation by the Combined Authority	Cllr Leese	Richard Elliott	To be considered at the 7 November 2018

	on the revised GMSF			meeting.
The Manchester Local Plan	To receive a report in relation to the proposes consultation on the first draft of Manchester's Local Plan	Cllr Leese	Richard Elliott	To be considered at the 7 November 2018 meeting.
<b>Theme – Transport and Connectivity</b>				
<b>Item</b>	<b>Purpose</b>	<b>Lead Executive Member</b>	<b>Lead Officer</b>	<b>Comments</b>
Bus Services Act 2017	To receive a report on the impact on the Bus Services Act 2017 – what the implications/opportunities are for Manchester and its economy	Councillor Leese	Richard Elliot & TfGM	This item will be dependent on where the Bill/Act is up to in Parliament
<b>Theme – Incorporating Inclusive Growth into Council Services/strategies</b>				
<b>Item</b>	<b>Purpose</b>	<b>Lead Executive Member</b>	<b>Lead Officer</b>	<b>Comments</b>
Industrial Strategy update	To receive an update on the progress with implementing a local Industrial Strategy for Greater Manchester	Councillor Leese	Eddie Smith Richard Elliott	Invite John Holden - GMCA
<b>Theme - Skills development for Manchester residents aged 16 and over.</b>				
<b>Item</b>	<b>Purpose</b>	<b>Lead Executive Member</b>	<b>Lead Officer</b>	<b>Comments</b>

Employment Contracts and Labour Market Flexibility	To receive a report on changes in employment contracts and labour market flexibility and the implications for workers in Manchester.		Angela Harrington	See February 2016 minutes
Greater Manchester Skills Strategy	To receive a report on how the Council is planning to ensure its residents have the necessary skills for future employment.	Councillor N Murphy	Angela Harrington	See October 2017 minutes
Hospitality and Tourism skills gap	To receive report on the issue around skills challenges within the hospitality and tourism sector	Councillor N Murphy	Angela Harrington	See November 2017 minutes
LTE Group (formerly Manchester College) Performance update	To receive an update on the performance of Manchester College, including the College's SAR and the outcome of LTE Groups response to its 2017 Ofsted inspection.  To also include details on the apprentices and the College's apprenticeship offer incorporating work that is taking place with young offenders and ex-offenders		John Thornhill, LTE Group	See June 2018 minutes

### Theme – Growing the Manchester Economy

Item	Purpose	Lead Executive Member	Lead Officer	Comments
Markets strategy and marketing the City's areas	To be captured in District Centres Sub Group	Councillor Leese / Councillor S	Eddie Smith	

		Murphy		
The Impact of Procurement Policies on Small and Medium Businesses	To receive an update report at an appropriate time.	Councillor Ollerhead	Ian Brown	See minutes October 2016 Invite Chair of RGSC
City Centre Business Engagement		Councillor Leese	Eddie Smith	
The Growth Company's business support activity in Manchester	To receive an future update on the development of the prosperity fund for post 2021 and the work the Council is undertaking to deliver a local Industrial Strategy	Councillor Leese	Eddie Smith	See November 2017 minutes
<b>Theme - Miscellaneous</b>				
<b>Item</b>	<b>Purpose</b>	<b>Lead Executive Member</b>	<b>Lead Officer</b>	<b>Comments</b>
Affordable Housing for Vulnerable Demographics	The Committee requested a future update on affordable housing for vulnerable demographic groups at an appropriate time.	Councillor Richards	Martin Oldfield	See minutes December 2016
Development of a Manchester City Council energy Company	To receive a report on whether the Council was considering a scheme to develop its own energy company	Councillor Leese	Eddie Smith	See November 2017 minutes
The Impact of	To receive a report on the impact on	Councillor S	Angela Harrington	See July 2016

Universal Credit in Manchester	Manchester's economy of the roll out of the Universal Credit full service in Manchester.	Murphy	Job Centre Plus	minutes
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